

The Financial Crisis: Limits of Financial Re-Intermediation

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NYU – Moody's Risk Conference
New York, May 13, 2010

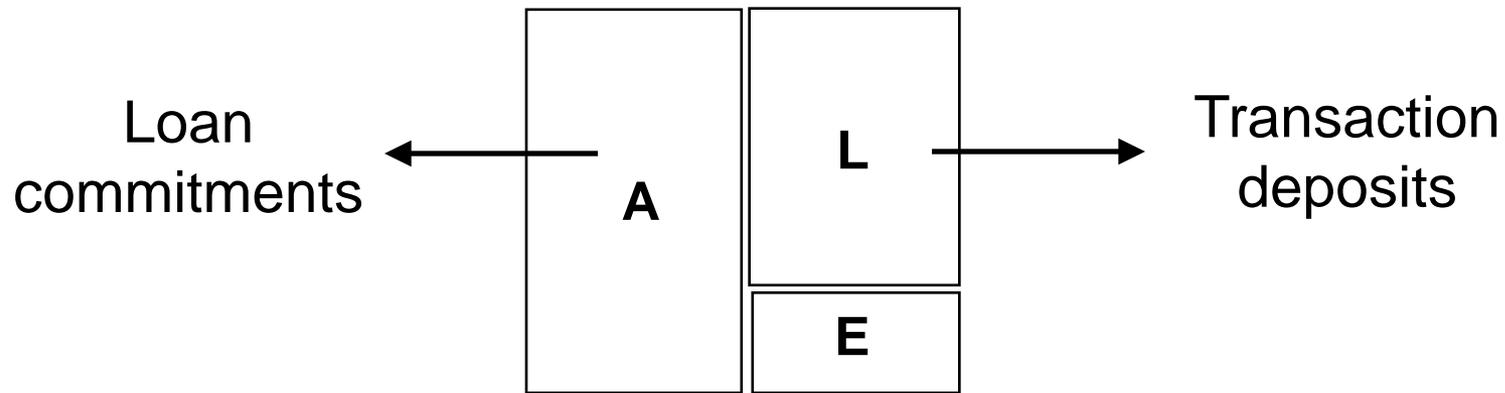
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Overview

- Banks as liquidity providers of second to last resort
- The disappearance of the shadow banking system
- Capital as the binding constraint

Bank liquidity management

- A bank offers two short-term liquidity contracts



- Seems very unstable
 - What if demand spikes for both at the same time?
 - And what if that happens systematically (affecting *all* banks)
 - Worry about bank runs

Usually commercial banks are liquidity providers of second to last resort

- [Central banks are liquidity providers of last resort, of course]
- Diversification synergy
 - Combining transactions deposits and loan commitments reduces *idiosyncratic* risk
 - Transaction deposits *hedge* the systematic liquidity risk exposure of loan commitments
- Flight to quality
 - Banks can bear *systematic* shocks to liquidity demand due to funding inflows
 - Deposit-lending synergy is *stronger* in a liquidity crisis (e.g. Fall 1998)
- Seems related to government safety net
 - Funding flows not related to bank solvency or size
 - Effects absent prior to FDIC

Parallel banking systems

Early 2007

- “Shadow” banking system
 - ABCP + SIV + ARS + TOB + VRDN \approx \$2.2 trn
 - O/N tri-party repo: \$2.5 trn
 - Hedge funds AUM: \$1.8 trn

- Typically about 40% of consumer debt is securitized
 - No more; now it has to go back on to banks’ BSs

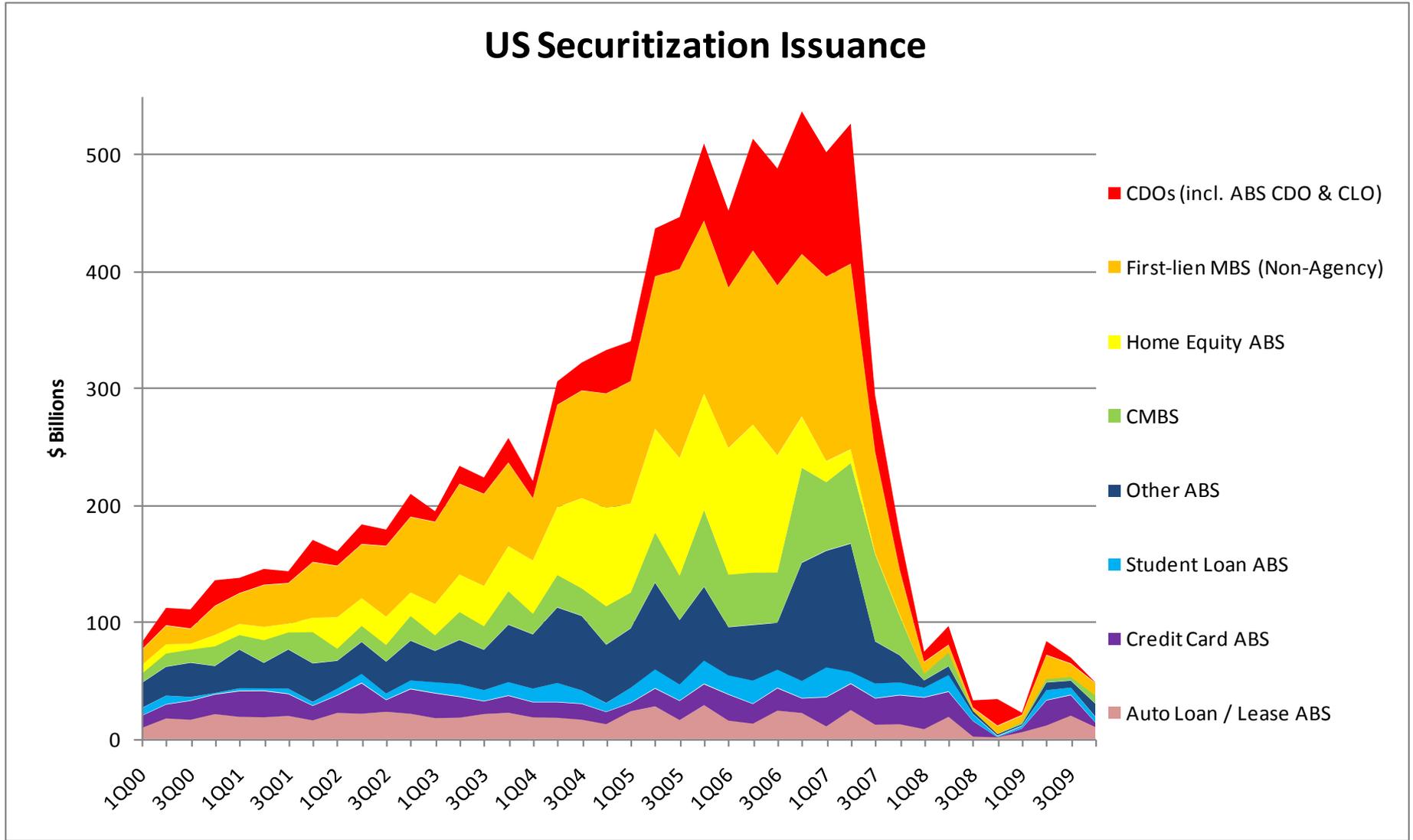
- Assets of big 5 investment banks: \$4 trn

- Regulated banking system
 - Assets of big 5 U.S. BHCs: \$6 trn
 - Assets of all U.S. banks: \$10 trn
 - Tier 1 capital: \$760 bn (~7.6% ratio)

So what happens if banks need to re-intermediate?

- Investment banks shrank their balance sheets significantly in 2008
- Shadow banking system virtually disappeared . . . But assets had to go somewhere . . . Banks
- By end 2008 banks had \$12.3 trn in assets and \$880 bn in Tier 1 capital (7.1% ratio)
 - Losses incurred since mid-2007 >\$400bn (for US banks)
 - Roughly matched capital raise (including TARP)
- Given anticipated losses in 2009/10, and credit need in the economy, banks lacked balance sheet capacity
 - Need for more capital!

ABS Issuance: growth and collapse



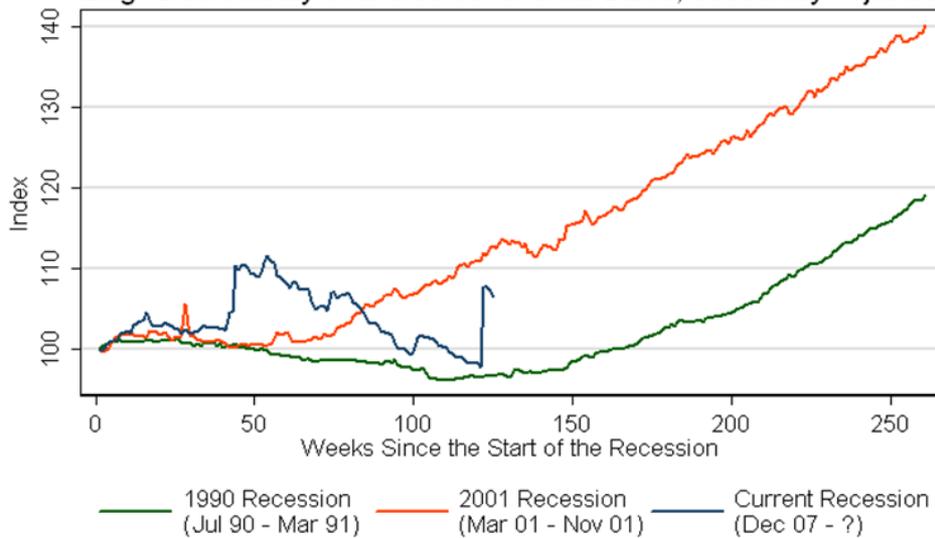
What was going on in depth of crisis?

- Banks were hoarding liquidity
- Deposit flows
 - Foreign/domestic
- Bank balance sheets are growing
 - “Voluntarily”?
 - Banks are clearly re-intermediating as the “shadow banking system” is shrinking
 - But are they extending enough new credit?
- New Fed facilities
 - To help with liquidity (TAF, TSLF, PDCF)
 - To also help with credit provision (CPFF, TALF)

Total Bank Credit is not Growing, and C&I Continues to Contract at a Record Pace

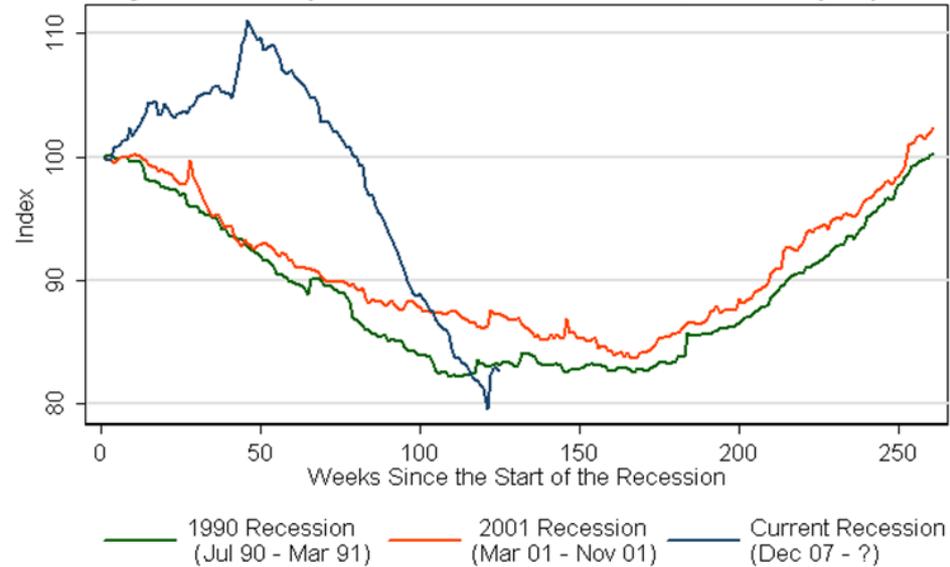
Relative Growth of Loans and Leases in Bank Credit
(Start of Recession = 100)

Large Domestically Chartered Commercial Banks, Seasonally Adjusted



Relative Growth of C&I (Start of Recession = 100)

Large Domestically Chartered Commercial Banks, Seasonally Adjusted



- Bank balance sheets have followed an unusual pattern this recession
 - Re-intermediation during the crisis
 - De-leveraging of bank balance sheets throughout 2009
 - (March 31, 2010: FAS 166/167 on-boarding)
- Large bank C&I loans outstanding now down 26% since peak
 - Both demand and supply factors suggest that an uptick in C&I volumes is unlikely for some time

Relative Growth of C&I (Start of Recession = 100)
Large Domestically Chartered Commercial Banks, Seasonally Adjusted



— 1990 Recession (Jul 90 - Mar 91) — 2001 Recession (Mar 01 - Nov 01) — Current Recession (Dec 07 - ?)

Liquidity demands in the face of losses

- Meeting short term borrowing demands requires
 - Immediate and (cheap) funding
 - Depositors will provide.....
 - Capital to allow ballooning of balance sheet while maintaining capital ratios

- But banks had been experiencing losses
 - And faced the prospect of further losses
 - Which eat into capital

- By mid/late 2008, capital had become the binding constraint
 - Were banks solvent?
 - How could you tell?

Where to go from here?

- Binding constraint to bank re-intermediation is capital
 - Will de-intermediation resume?
 - How much?
 - Will help drive capital determination
- Capital, financial intermediation, and economic growth
 - Policy makers needs (much) better models
 - Little insight into trade-offs
- What should be the price for contingent (public) liquidity insurance?
 - One thing we know – it was underpriced!

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