Framework Index

Our Report has been prepared in accordance with the following voluntary frameworks and initiatives: Value Reporting Foundation's Sustainability Accounting Standards Board (SASB) Standard for Professional and Commercial Services, the Global Reporting Initiative (GRI) Standards and the World Economic Forum (WEF) International Business Council's Stakeholder Capitalism Metrics. These disclosures are meant to assist our investors, customers, business partners and other stakeholders in obtaining standardized disclosure.

Unless otherwise noted, this document covers all of Moody's Corporation (NYSE: MCO) and its subsidiaries, and all quantitative data covers the period from January 1 to December 31, 2022.

| DESCRIPTION | MOODY'S RESPONSE | GRI | SASB | WEF |
|------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|------|-------------------------------------------|
| The organization and its reporting prac | tices | | | |
| Organizational details | About Moody's, pg 5-16 2022 Form 10-K, pg 1 | 2-1 | | |
| Entities included in the organization's sustainability reporting | Like the Moody's Annual Report, much of Moody's Sustainability Report describes matters relating to Moody's Corporation and its consolidated subsidiaries, except where otherwise noted. <u>2022 Form 10-K, exhibit 21</u> | 2-2 | | |
| Reporting period, frequency and contact point | About this report, pg 7 2022 Form 10-K, pg 1 <u>Methodology Note</u> For questions regarding the information in this report, please contact <u>Sustainability@moodys.com</u> | 2-3 | | |
| Restatements of information | Methodology Note | 2-4 | | |
| External assurance | 2022 TCFD Report | 2-5 | | |
| Activities and workers | | | | |
| Activities, value chain and other business relationships | Moody's at a glance, pg 6Responsible sourcing, pg 30-31Better solutions, pg 61-682022 Form 10-K, pg 10-12; 17-19Supplier Code of ConductHuman Rights StatementModern Slavery and Human Trafficking Statement | 2-6 | | Principles of governance: setting purpose |
| Employees | Advancing DE&I inside Moody's: our workforce and workplace, pg 38-42 2022 Form 10-K, pg 14-18 | 2-7 | | |
| Workers who are not employees | During 2022, Moody's engaged non-employee workers through tis vendors to provide services on a temporary basis. | 2-8 | | |

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| DESCRIPTION | MOODY'S RESPONSE | GRI | SASB |
|-----------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|-----------|
| Governance | | | |
| Governance structure, composition and delegation of responsibility for managing impacts | Corporate governance, pg 19-20 2023 Proxy Statement, pg 4; pg 10-14; pg 18-22 Charter Documents Director and Shareholder Affiliation Policy | 2-9, 2-13, 405-1 | |
| Nominating and selecting the highest governance body | 2023 Proxy Statement, pg 10-11; pg 28-34 | 2-10 | |
| Chair of the highest governance body | 2023 Proxy Statement, pg 12 | 2-11 | |
| Role of highest governance body in overseeing the management of impacts | Our sustainability strategy, pg 8Corporate governance, pg 19-20Risk assessment and management, pg 232023 Proxy Statement, pg 8; pg 15-16; pg 18-22Audit Committee Charter2022 TCFD Report | 2-12 | |
| Highest governance body's role in sustainability reporting | The Chief Corporate Affairs Officer and members of the Board of Directors formally review Moody's Stakeholder Sustainability report. | 2-14 | |
| Conflicts of interest | 2023 Proxy Statement, pg 12-13; pg 23-24; pg 28 Code of Ethics for Chief Executive and Senior Financial Officers Director and Shareholder Affiliation Policy | 2-15 | |
| Communicating critical concerns | Business ethics and professional integrity, pg 21-22 Code of Business Conduct, pg 11-13 2022 Form 10-K, Note 21 "Contingencies," pg 118 2023 Proxy Statement, pg 16-17 | 2-16 | SV-PS-51(|
| Collective knowledge of the highest governance body | Deepening board expertise and education, pg 20 2023 Proxy Statement, pg 11-12 | 2-17 | |
| Evaluating the highest governance body's performance | 2023 Proxy Statement, pg 15 | 2-18 | |
| Remuneration policies and processes to determine remuneration | Embedding sustainability metrics into executive compensation, pg 20 2023 Proxy Statement, pg 24-27; pg 47-71 Compensation and Human Resources Committee Charter | 2-19, 2-20 | |
| Annual total compensation ratio | 2023 Proxy Statement, pg 88 | 2-21 | |

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| WEF |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| |
| Principles of governance: governance body composition |
| |
| |
| Principles of governance: purpose-led management Principles of governance: setting purpose Principles of governance: ESG in capital allocation framework |
| |
| |
| Principles of governance: monetary losses from unethical behavior |
| |
| |
| Principles of governance: remuneration |
| People: wage level (%) |
| People: pay gap (%, #) |
| |

| | DESCRIPTION | MOODY'S RESPONSE | GRI | SASB |
|-----------------------------------------------|----------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|--------------|
| | Strategy, policies and practices | | | ,, |
| A MESSAGE | Statement on sustainable development strategy | President and CEO Message, pg 3 | 2-22 | |
| FROM OUR PRESIDENT & CEO | Policy commitments | Business ethics and professional integrity, pg 21-22 Risk assessment and management, pg 23 Code of Business Conduct MIS Code of Professional Conduct Supplier Code of Conduct Human Rights Statement | 2-23, 2-24 | |
| ABOUT MOODY'S | Mechanisms for seeking advice, raising concerns and remediating negative impacts | Providing reporting mechanisms, pg 21 Code of Business Conduct | 2-25, 2-26 | |
| | Compliance with laws and regulations | All material legal matters are disclosed in Moody's 2022 Form 10-K, Note 21 "Contingencies," pg 118 | 2-27 | SV-PS-510a.2 |
| BETTER BUSINESS | External initiatives and membership of associations | Contributing to the United Nations SDGs, pg 10 Stakeholder engagement, pg 15 | 2-28 | |
| BETTER LIVES | | Supporting our people, communities and institutions, pg 43 Community impact, pg 58 ESG research and partnerships, pg 68 | | |
| BETTER | Stakeholder engagement | | | |
| APPENDIX Metric Summary Framework Index | Approach to stakeholder engagement | Moody's key stakeholders are entities or individuals who are involved in its business, can be directly affected by its business and/or whose actions can directly affect its business. <u>Identifying and prioritizing our material ESG topics, pg 11</u> <u>Stakeholder engagement, pg 15-16</u> | 2-29 | |
| Glossary Additional Resources | Collective bargaining agreements | Approximately 10% of employees are covered by a collective bargaining agreement | 2-30 | |
| | Disclosure on material topics | | | |
| | Process to determine material topics | Identifying and prioritizing our material ESG topics, pg 11 | 3-1 | |
| | List of material topics | Identifying and prioritizing our material ESG topics, pg 11 | 3-2 | |

| WEF |
|-----------------------------------------------------------------------------------------------|
| |
| Principles of governance: setting purpose Principles of governance: purpose-led management |
| |
| Principles of governance: protected ethics advice and reporting mechanisms |
| |
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| |
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| |
| |
| |
| People: freedom of association and collective bargaining at risk (%) |
| |
| |
| Principles of governance: material Issues impacting stakeholders |
| |

| | DESCRIPTION | MOODY'S RESPONSE | GRI | SASB |
|-----------------------------------------------------------------------------------|--------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|--------------|
| | Economic performance | | | |
| A MESSAGE | Management approach to economic performance | Better solutions, pg 61-68 2022 Form 10-K, pg 35-61 | 3-3 | |
| FROM OUR PRESIDENT & CEO | Direct economic value generated and distributed | 2022 Form 10-K, pg 67-70; 111-113 | 201-1 | |
| 2022 SUSTAINABILITY HIGHLIGHTS | | | | |
| ABOUT MOODY'S | Financial implications and other risks and opportunities due to climate change | Identifying and prioritizing our material ESG topics, pg 11 Risk assessment and management, pg 23 | 201-2 | |
| BETTER BUSINESS | | Better solutions, pg 61-68 2022 TCFD Report 2022 Form 10-K, pg 16; 27 | | |
| BETTER LIVES | Innovation | Better solutions, pg 61-68 Stakeholder Sustainability Metric Summary, pg 70-81 | | |
| BETTER SOLUTIONS | Professional integrity | | | |
| APPENDIX Metric Summary Framework Index Glossary Additional Resources | Management approach to ethics, integrity and anti-corruption | Business ethics and professional integrity, pg 21-22 Code of Business Conduct MIS Code of Professional Conduct Anti-Bribery and Anti-Corruption Policy Human Rights Statement Supplier Code of Conduct Modern Slavery and Human Trafficking Statement | 3-3 | SV-PS-510a.1 |
| | Communication and training about anti-corruption policies and procedures | Business ethics and professional integrity, pg 21-22 Code of Business Ethics, pg 11-12 | 205-2 | SV-PS-510a.1 |

WEF

Prosperity: total tax paid

Prosperity: additional tax remitted

Prosperity: total tax paid by country for significant locations

Prosperity: financial investment contribution

Prosperity: economic contribution

Prosperity: social value generated (%)

Principles of governance: integrating risk and opportunity into business process Planet: TCFD implementation

Planet: impact of GHG emissions

Prosperity: total R&D expenses (\$) Prosperity: vitality index Principles of governance: progress against strategic milestones

Principles of governance: anti-corruption Principles of governance: protected ethics advice and reporting mechanisms

Principles of governance: anti-corruption

| DESCRIPTION | MOODY'S RESPONSE | GRI SAS |
|--------------------------------------|------------------------------------------------------|--------------------------------------|
| Public policy | | |
| Management approach to public | Engaging on public policy, pg 22 | 3-3 |
| policy engagement | Political Engagement and Public Policy Statement | |
| Lobbying and political contributions | Engaging on public policy, pg 22 | 415-1 |
| | 2021 U.S. Political Engagement Report | |
| | Political Engagement and Public Policy Statement | |
| Human rights | | |
| Management approach to human rights | Supporting human rights, pg 22 | 3-3 |
| | Responsible sourcing, pg 30-31 | |
| | Human Rights Statement | |
| | Code of Business Conduct, pg 15 | |
| | Supplier Code of Conduct | |
| | Modern Slavery and Human Trafficking Statement | |
| Employee training on human rights | Business ethics and professional integrity, pg 21-22 | 412-2 |
| policies and procedures | Responsible sourcing, pg 30-31 | |
| | Human Rights Statement | |
| | Modern Slavery and Human Trafficking Statement | |
| Climate and the environment | | |
| Management approach to energy | Climate, pg 24-27 | 3-3 |
| and emissions | 2022 TCFD Report | |
| | Decarbonization Plan | |
| | Environmental Sustainability Policy | |
| Energy consumption and GHG emissions | Achieving our climate targets, pg 25 | 302-1, 302-3, 302-4, |
| | Stakeholder Sustainability metric summary, pg 70-81 | 305-1, 305-2, 305-3, 305-4, 305-5 |
| | 2022 TCFD Report, pg 36-37 | C-COC .+-COC |
| Waste | Protecting nature and biodiversity, pg 27 | 306-3, 306-4, 306-5 |
| | Environmental Sustainability Policy | |

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WEF Principles of governance: alignment of strategy and policies to lobbying People: risk for incidents of child, forced or compulsory labor People: human rights review, grievance impact and modern slavery (#, %)

Planet: TCFD implementation

Planet: impact of GHG emissions

Principles of governance: progress against strategic milestones

Planet: greenhouse gas (GHG) emissions

Planet: Paris-aligned GHG emissions targets

Principles of governance: progress against strategic milestones

| DESCRIPTION | MOODY'S RESPONSE | GRI | SASB |
|---------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|------------------|
| Supplier environmental assessment | | | |
| Management approach to supplier environmental standards and evaluation | Responsible sourcing, pg 30-31 Decarbonization Plan Supplier Code of Conduct | 3-3 | |
| New suppliers that were screened using environmental criteria | Responsible sourcing, pg 30-31 | 308-1 | |
| Supplier social assessment | | | |
| Management approach to supplier social standards and evaluation | Responsible sourcing, pg 30-31 Supplier Code of Conduct Human Rights Statement Modern Slavery and Human Trafficking Statement | 3-3 | |
| New suppliers that were screened using social criteria | Responsible sourcing, pg 30-31 | 414-1 | |
| Data security and customer privacy | | | |
| Management approach to data security and customer privacy | Cybersecurity and data privacy, pg 28-29 Moody's privacy notices are publicly available online and listed under Additional Resources, pg 91 | 3-3 | SV-PS- SV-PS- |
| Incidents related to customer data and cybersecurity breaches | There were no material incidents related to data and cybersecurity breaches across our global operations in 2022. ¹ Monitoring and assessing cybersecurity, pg 28 | 418-1 | SV-PS- |
| Diversity, equity and inclusion | | | |
| Management approach to diversity, equity and inclusion | Diversity, equity and inclusion, pg 34-43 Equal Employment Opportunity Policy Code of Business Conduct, pg 15-17 Human Rights Statement | 3-3 | |
| | | 105 1 | SV-PS- |
| Diversity of governance body and employees | Prioritizing strong board composition, pg 20 Advancing DE&I inside Moody's: our workforce and workplace, pg 38-42 | 405-1 | SV-PS- |

¹ A material incident is defined as "affecting critical systems or information with potential or confirmed significant impact to revenue, reputation or customers."

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| <u></u> | _ | |
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| | | |

People: risk for incidents of child, forced or compulsory labor

People: human rights review, grievance impact and modern slavery (#, %)

Principles of governance: progress against strategic milestones People: discrimination and harassment incidents (#)

and the total amount of monetary losses (\$)

People: diversity and inclusion (%)

Principles of governance: governance body composition

Principles of governance: progress against strategic milestones

People: pay equality (%) Prosperity: pay gap (%, #)

People: wage level (%)

| DESCRIPTION | MOODY'S RESPONSE | GRI | SASB |
|---------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------|---------|
| Talent attraction and development | | | |
| Management approach to talent attraction, education and development | Learning and development, pg 54-57 | 3-3 | |
| Employee training and upskilling | Learning and development, pg 54-57 Employee learning highlights, pg 54 | 404-1, 404-2 | |
| Performance review | Managing our workforce performance, pg 47 | 404-3 | |
| Unfilled positions | As of December 31, 2022, approximately 230 positions had been open with offers not yet accepted for 90 days or longer. | | |
| Employment | | | |
| Management approach to employment | Better lives, pg 32-60 | 3-3 | |
| Benefits | Offering comprehensive benefits, pg 49-50 | 401-2, 401-3, 403-6 | |
| New hires and turnover | Working to remain an employer of choice, pg 48 | 401-1 | SV-PS-3 |
| Health and well-being | | | |
| Management approach to employee health and well-being | Employee health and well-being, pg 51-53 Empowering our people: business resource groups, pg 36-37 Code of Business Conduct, pg 18 | 3-3 | SV-PS-3 |
| Worker training on occupational health and safety | Upholding our code of business conduct, pg 21Empowering our people: business resource groups, pg 36-37Placing employee well-being at the center of how we work, pg 51-53Code of Business Conduct, pg 18 | 403-5 | |
| Work-related injuries and ill health | Protecting the health and safety of employees, pg 53 | 403-9, 403-10 | |

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| |
| |
| People: monetized impacts of training – Increased earning capacity as a result of training intervention (%, \$) |
| People: training provided (#, \$) |
| |
| People: number of unfilled skilled positions (#, %) |
| |
| |
| |
| Prosperity: absolute number and rate of employment |
| |
| People: health and safety (%) People: employee well-being (%) |
| |
| People: health and safety (%) People: monetized impacts of work-related incidents on organization (#, \$) People: employee well-being (%) |
| |

| | DESCRIPTION | MOODY'S RESPONSE | GRI | SASB |
|---------------------------------------------|-----------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|------|
| | Local communities | | | |
| A MESSAGE FROM OUR PRESIDENT & CEO | Management approach to community engagement and social impact | Community impact, pg 58-60 | 3-3 | |
| | Operations with local community engagement, impact assessments and development programs | Community impact, pg 58-60 | 413-1 | |
| 2022 SUSTAINABILITY HIGHLIGHTS | Operations with significant actual and potential negative impacts on | Since we do not have factories or large operating facilities, and our operations do not require large amounts of land or resources from the communities in which we operate, our local community impacts are limited. | 413-2 | |
| | local communities | Read more on our community engagement initiatives (in our workplace and externally through our business and philanthropy) in <u>Community impact, pg 58-60</u> . | | |

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